## Cars.com Reports First Quarter 2019 Results

## Strong Organic Traffic Growth Accelerating into Q2 Leading to All Time High Brand Awareness

Improving Dealer Sales and Retention; Solutions Strategy Driving Strength in ARPD
Strong Cash Generation
Strategic Alternatives Review Process Ongoing
CHICAGO, May 10, 2019 /PRNewswire/ -- Cars.com Inc. (NYSE: CARS) ("Cars.com" or the "Company"), a leading digital automotive marketplace, today released its financial results for the quarter ended March 31, 2019.

## Q1 Financial Highlights

- Revenues of $\$ 154.2$ million, down $\$ 5.8$ million, or ( $4 \%$ ), year-over-year, in line with guidance for the quarter
- Net loss of $\$ 9.0$ million, or ( $\$ 0.13$ ) per diluted share, compared to net income of $\$ 0.9$ million, or $\$ 0.01$ per diluted share in the prior year
- Adjusted net income of $\$ 20.7$ million, or $\$ 0.31$ per diluted share, down $\$ 7.7$ million, or $\$ 0.08$ per diluted share, year-over-year
- Adjusted EBITDA of $\$ 38.6$ million, or $25 \%$ of revenue, down $\$ 8.5$ million year-over-year
- Net cash provided by operating activities of $\$ 38.4$ million for the three months ended March 31, 2019, with free cash flow of $\$ 35.0$ million, up $\$ 11.7$ million and $\$ 10.9$ million, respectively, year-over-year


## Q1 Key Metric Highlights

- Average monthly unique visitors of 22.4 million, up $16 \%$ year-over-year
- Traffic (visits) of 132.5 million, up $17 \%$ year-over-year, driven by strong SEO and paid traffic
- Mobile traffic accounted for $71 \%$ of total traffic compared to $65 \%$ in the first quarter of 2018
- Dealer customers of 19,300 as of March 31, 2019, compared with 19,921 as of December 31, 2018
- Direct monthly average revenue per dealer ("ARPD") was $\$ 2,102$, up $3 \%$ year-over-year excluding revenue from dealer websites and related digital solutions from Dealer Inspire; when dealer website and related digital solutions from Dealer Inspire is included, ARPD was $\$ 2,225$ for the first quarter of 2019


## Operational Highlights

- SEO traffic grew 49\% year-over-year, driving record traffic and leads; material shift in SEO competitive share continues to accelerate
- Brand awareness hit $73 \%$ in March, the highest level in the Company's 20 -year history
- Product innovation update: 3,700 dealers now enrolled in AutoCorrected ${ }^{m}$, the only automated solution allowing dealers to auto-populate features and options in their vehicle listings, saving dealers time and growing gross profit per sale by appropriately justifying vehicle prices
- OEM co-op endorsements of our digital solutions continue to grow, providing incremental opportunities to expand dealer revenue
- Dealer Inspire revenue grew $24 \%$ year-over-year on a pro forma basis, and Dealer Inspire website customers reached 2,700 at March 31, 2019 compared to 2,500 at December 31, 2018
- Operational efficiencies realized in product, technology, sales and marketing
- Continued utilization of share repurchase program, supported by strong free cash flow generation; 0.9 million shares purchased in the first quarter, for a total cost of $\$ 20$ million
"These first quarter results are in line with our expectations. Our traffic strategy and continued product innovation are driving record traffic, higher conversion, and better-quality leads, all of which drive higher profitability for our dealer customers," said Alex Vetter, President and Chief Executive Officer of Cars.com. "As anticipated, following our sales transformation, we experienced elevated levels of dealer churn in January and February, followed by improvements in dealer trends in March and April. Our dealer solutions strategy is working, and we continue to gain momentum as we build out our marketing capabilities and drive operational efficiency while leveraging the strength of our brand and sales network. We remain focused on improving dealer count and executing on our strategy."


## Financial Results

Revenue for the first quarter of 2019 was $\$ 154.2$ million, compared to $\$ 160.0$ million in the prior year period. This reduction was primarily due to a decline in dealer count and a $\$ 6.5$ million decline in National advertising
resulting from a reduction in upfront commitments and lower close rates from OEMs, offset in part by the full quarter impact of the Dealer Inspire business.

Total operating expenses for the first quarter of 2019 were $\$ 158.3$ million, compared to $\$ 152.8$ million for the prior year period. This increase was driven by the full quarter impact of Dealer Inspire's business and an increase in depreciation and amortization, partially offset by operational efficiencies in product, technology, sales and marketing.

Net loss for the first quarter of 2019 was $\$ 9.0$ million, or $\$ 0.13$ per diluted share, compared to net income of $\$ 0.9$ million, or $\$ 0.01$ per diluted share, in the first quarter of 2018. Adjusted net income for the first quarter of 2019 was $\$ 20.7$ million, or $\$ 0.31$ per diluted share, compared to $\$ 28.5$ million, or $\$ 0.39$ per diluted share, in the first quarter of 2018.

Adjusted EBITDA for the first quarter of 2019 was $\$ 38.6$ million, or $25 \%$ of revenue, compared to $\$ 47.0$ million, or $29 \%$ of revenue, for the prior year period.

For the first quarter, average monthly unique visitor count grew 16\% year-over-year, and total traffic grew 17\% year-over-year supported by investments in product and marketing, which led to brand strength and record SEO growth. Mobile traffic grew $27 \%$ year-over-year and accounted for $71 \%$ of total traffic compared to $65 \%$ in the prior year.

Dealer customers were 19,300 as of March 31, 2019, a decline of 3\% compared to 19,921 dealer customers as of December 31, 2018. Direct dealer customers decreased by 428, primarily resulting from higher cancellations of marketplace customers, offset in part by growth in Dealer Inspire-only customers.

Direct monthly ARPD excluding revenue from dealer websites and related digital solutions from Dealer Inspire was $\$ 2,102$, up $3 \%$ year-over-year primarily driven by the favorable impact of the increase in large dealers in larger markets that we now control. Including revenue from dealer websites and related digital solutions from Dealer Inspire, ARPD was \$2,225 in the first quarter of 2019.
"Our results this quarter reflect softness in dealer count that we anticipated as well as lower National advertising revenues. We have confidence in our plans to continue to drive operational efficiencies and deliver favorable expense reductions throughout the remainder of the year, evidenced by our first quarter performance. Cash flow remains strong and we continue to benefit from our healthy balance sheet and flexible capital structure," said Becky Sheehan, Chief Financial Officer of Cars.com.

## Cash Flow and Balance Sheet

Net cash provided by operating activities for the three-month period ended March 31, 2019 was $\$ 38.4$ million, compared to $\$ 26.7$ million in the prior year. Free cash flow for the three-month period ended March 31, 2019 was $\$ 35.0$ million, compared to $\$ 24.1$ million in the same period last year. This increase was primarily due to changes in working capital. Cash flow was impacted in both periods by payments associated with the early conversion of affiliate markets.

Cash and cash equivalents was $\$ 28.3$ million and debt outstanding was $\$ 685.6$ million as of March $31,2019$. During the three-month period, the Company paid down $\$ 10.6$ million of indebtedness. Net leverage at March 31, 2019 was 3.0x, calculated in accordance with the Company's credit agreement.

## Outlook

The Company continues to expect a revenue range in 2019 between a $5 \%$ decline and $2 \%$ growth with Adjusted EBITDA margins between $30 \%$ and $31 \%$.

## Company Announcement to Pursue Strategic Alternatives

The previously announced process to explore strategic alternatives to enhance shareholder value is ongoing and we are engaged with multiple parties. We have not set a timetable for the conclusion of the review and we do not intend to comment further unless our Board has approved a specific course of action or we determine further disclosure is appropriate or required by law.

## Q1 Earnings Call

As previously announced, management will hold a conference call and webcast today at 9:00 a.m. CDT. This webcast may be accessed at investor.cars.com. A replay of the webcast and the slideshow will be available at this website following the conclusion of the call until May 24, 2019.

## About Cars.com

Cars.com is a leading two-sided digital automotive marketplace that connects car shoppers with sellers. Launched in 1998 and headquartered in Chicago, the Company empowers shoppers with the data, resources and digital tools needed to make informed buying decisions and seamlessly connect with automotive retailers. In a rapidly changing market, Cars.com enables dealerships and OEMs with innovative technical solutions and data-driven intelligence to better reach and influence ready-to-buy shoppers, increase inventory turn and gain market share. In 2018, Cars.com acquired Dealer Inspire ${ }^{\circledR}$, an innovative technology company building solutions that future-proof dealerships with more efficient operations, a faster and easier car buying process, and connected digital experiences that sell and service more vehicles.

Cars.com properties include DealerRater®, Dealer Inspire®, Auto.com ${ }^{\text {m }}$, PickupTrucks.com ${ }^{\circledR}$ and NewCars.com ${ }^{\circledR}$. For more information, visit www.Cars.com.

## Non-GAAP Financial Measures

This earnings release discusses adjusted EBITDA, adjusted EBITDA margin, adjusted net income and free cash flow. These are not financial measures as defined by GAAP. These financial measures are presented as supplemental measures of operating performance because we believe they provide meaningful information regarding our performance and provide a basis to compare operating results between periods. In addition, we use adjusted EBITDA as a measure for determining incentive compensation targets. Adjusted EBITDA also is used as a performance measure under the Company's credit agreement and includes adjustments such as the items defined below and other further adjustments, which are defined in the credit agreement. These non-GAAP financial measures are frequently used by our lenders, securities analysts, investors and other interested parties to evaluate companies in our industry. For a reconciliation of the non-GAAP measures presented in this earnings release to their most directly comparable financial measure prepared in accordance with GAAP, see "Non-GAAP Reconciliations" below.

Other companies may define or calculate these measures differently, limiting their usefulness as comparative measures. Because of these limitations, these non-GAAP financial measures should not be considered in isolation or as substitutes for performance measures calculated in accordance with GAAP. Definitions of these non-GAAP financial measures and reconciliations to the most directly comparable GAAP financial measures are presented in the tables below.

The Company defines adjusted EBITDA as net income (loss) before (1) interest expense (income), net, (2) income tax expense (benefit), (3) depreciation, (4) amortization of intangible assets, (5) stock-based compensation expense, plus (6) certain other items, such as transaction-related costs, costs associated with the stockholder activist campaign, severance, transformation and other exit costs and write-off and impairments of goodwill, intangible assets and other long-lived assets. Amortization of unfavorable contracts liability is not adjusted out of adjusted EBITDA.

The Company defines adjusted net income as net income (loss) excluding the after-tax impact of (1) amortization of intangible assets, (2) stock-based compensation expense, and (3) certain other items, such as transaction-related costs, costs associated with the stockholder activist campaign, severance, transformation and other exit costs and write-off and impairments of goodwill, intangible assets and other long-lived assets. Amortization of unfavorable contracts liability is not adjusted out of adjusted net income.

Transaction-related costs are certain expense items resulting from actual or potential transactions such as business combinations, mergers, acquisitions, dispositions, spin-offs, financing transactions, and other strategic transactions, including, without limitation, (1) transaction-related bonuses and (2) expenses for advisors and representatives such as investment bankers, consultants, attorneys and accounting firms. Transaction-related costs may also include, without limitation, transition and integration costs such as retention bonuses and acquisition-related milestone payments to acquired employees, in addition to consulting, compensation and other incremental costs associated with integration projects.

The Company defines free cash flow as net cash provided by operating activities less capital expenditures, including purchases of property and equipment and capitalization of internal-use software and website development costs.

## Key Metric Definitions

Traffic (Visits). Traffic is critical to our business. Traffic to the Cars.com network of websites and mobile apps provides value to our advertisers in terms of audience, awareness, consideration and conversion. In addition to tracking traffic volume and sources, we monitor activity on our properties, allowing us to innovate and refine our consumer-facing offerings. Traffic is defined as the number of visits to Cars.com desktop and mobile properties (responsive sites and mobile apps), using Adobe Analytics. Visits refers to the number of times visitors accessed Cars.com properties during the period, no matter how many visitors make up those visits. Traffic provides an indication of our consumer reach. Although our consumer reach does not directly result in
revenue, we believe our ability to reach in-market car shoppers is attractive to our dealers and national advertisers.

Average Monthly Unique Visitors ("UVs"). Growth in unique visitors and consumer traffic to our network of websites and mobile apps increases the number of impressions, clicks, leads and other events we can monetize to generate revenue. We define UVs in a given month as the number of distinct visitors that engage with our platform during that month. Visitors are identified when a user first visits an individual Cars.com property on an individual device/browser combination or installs one of our mobile apps on an individual device. If an individual accesses more than one of our web properties or apps or uses more than one device or browser, each of those unique property/browser/app/device combinations counts towards the number of UVs. We measure UVs using Adobe Analytics.

Dealer Customers. Dealer Customers represent dealerships using our products as of the end of each reporting period. Each dealership location is counted separately, whether it is a single-location proprietorship or part of a large consolidated dealer group. Multi-franchise dealerships at a single location are counted as one dealer. Beginning June 30, 2018, this key operating metric includes Dealer Inspire customers.

Average Revenue Per Dealer ("ARPD"). We believe that our ability to grow ARPD is an indicator of the value proposition of our products. We define ARPD as Direct retail revenue during the period divided by the average number of direct dealer customers during the same period. Beginning the first quarter of 2019, this key operating metric includes dealer websites and related digital solutions. ARPD prior to the first quarter of 2019 has not been recast to include Dealer Inspire as it would be impracticable to do so.

## Forward-Looking Statements

This press release contains "forward-looking statements" within the meaning of the federal security laws. Forward-looking statements include information concerning our business strategies, strategic alternatives review process, plans and objectives, market potential, outlook, trends, future financial performance, planned operational and product improvements, potential strategic transactions, liquidity and other matters and involve known and unknown risks that are difficult to predict. As a result, our actual financial results, performance, achievements, strategic actions or prospects may differ materially from those expressed or implied by these forward-looking statements. These statements often include words such as "believe," "expect," "project," "anticipate," "intend," "strategy," "plan," "estimate," "target," "seek," "will," "may," "would," "should," "could," "forecasts," "mission," "strive," "more," "goal" or similar expressions. Forward-looking statements are based on our current expectations, beliefs, strategies, estimates, projections and assumptions, based on our experience in the industry as well as our perceptions of historical trends, current conditions, expected future developments and other factors we think are appropriate. Such forward-looking statements are necessarily based upon estimates and assumptions that, while considered reasonable by the Company and its management based on their knowledge and understanding of the business and industry, are inherently uncertain. These statements are expressed in good faith and we believe these judgments are reasonable. However, you should understand that these statements are not guarantees of strategic action, performance or results. Our actual results and strategic actions could differ materially from those expressed in the forward-looking statements. Given these uncertainties, forward-looking statements should not be relied on in making investment decisions. Comparisons of results between current and prior periods are not intended to express any future trends, or indications of future performance, unless expressed as such, and should only be viewed as historical data. Whether or not any such forward-looking statement is in fact achieved will depend on future events, some of which are beyond our control.

Forward-looking statements are subject to a number of risks, uncertainties and other important factors, many of which are beyond our control, that could cause our actual results and strategic actions to differ materially from those expressed in the forward-looking statements contained in this press release. There can be no assurance that the strategic alternatives review process will result in a sale of the Company or other strategic change or outcome. For a detailed discussion of many of these and other risks and uncertainties, see "Part I, Item 1A., Risk Factors" and "Part II, Item 7., Management's Discussion and Analysis of Financial Condition and Results of Operations" in our Annual Report on Form 10-K for the year ended December 31, 2018, as filed on February 28, 2019 and is available on our website at investor.cars.com or vis EDGAR at www.sec.gov and our Current Reports on Form 8-K and our other filings with the Securities and Exchange Commission. All forward-looking statements contained in this press release are qualified by these cautionary statements. The forward-looking statements contained in this press release are based only on information currently available to us and speak only as of the date of this press release. We undertake no obligation, other than as may be required by law, to update or revise any forward-looking or cautionary statements to reflect changes in assumptions, the occurrence of events, unanticipated or otherwise, or changes in future operating results over time or otherwise.

The forward-looking statements in this press release are intended to be subject to the safe harbor protection provided by the federal securities laws.

Cars.com Inc.
Consolidated Statements of (Loss) Income (In thousands, except per share data) (Unaudited)

## Revenues:

Direct
National advertising
Other
Retail
Wholesale
Total revenues
Operating expenses:

Cost of revenues and operations
Product and technology
Marketing and sales
General and administrative
Affiliate revenue share
Depreciation and amortization
Total operating expenses Operating (expense) income
Nonoperating (expense) income:
Interest expense, net
Other income (expense), net
Total nonoperating expense, net
(Loss) income before income taxes
Income tax (benefit) expense Net (loss) income
Weighted-average common shares outstanding:
Basic
Diluted

## (Loss) earnings per share:

Basic
Diluted

## Cars.com Inc.

## Consolidated Balance Sheets

(In thousands, except per share data)

## Assets

Current assets:
Cash and cash equivalents
Accounts receivable, net
Prepaid expenses
Other current assets
Total current assets
Property and equipment, net
Goodwill
Intangible assets, net
Investments and other assets
Total assets
Liabilities and stockholders' equity
Current liabilities:
Accounts payable
Accrued compensation
Unfavorable contracts liability
Current portion of long-term debt
Other accrued liabilities
Total current liabilities
March 31, 2019 December 31, 2018
(unaudited)

| $\$$ | $28,340 \$$ | 25,463 |
| :--- | :---: | ---: |
| 95,592 | 108,921 |  |
| 7,417 | 9,264 |  |
| 9,523 | 10,289 |  |
| 140,872 | 153,937 |  |
| 40,548 | 41,482 |  |
| 885,049 | 884,449 |  |
| $1,486,318$ | $1,510,410$ |  |
| 27,479 | 10,271 | $2,600,549$ |
| \$ | $2,580,266$ |  |


| $\$$ | $12,131 \$$ |
| :--- | ---: |
| 12,746 | 16,821 |

12,585 18,885
29,667 26,853
52,827 36,520
119,956 110,710

| Three Months 2019 | nded March 31 <br> 2018 |
| :---: | :---: |
| \$ 115,094 | \$ 101,478 |
| 20,295 | 26,818 |
| 3,949 | 4,047 |
| 139,338 | 132,343 |
| 14,860 | 27,614 |
| 154,198 | 159,957 |
| 25,579 | 17,985 |
| 17,863 | 17,908 |
| 60,343 | 65,407 |
| 23,888 | 24,270 |
| 2,454 | 3,283 |
| 28,125 | 23,938 |
| 158,252 | 152,791 |
| $(4,054)$ | 7,166 |
| $(7,566)$ | $(5,957)$ |
| 119 | (16) |
| $(7,447)$ | $(5,973)$ |
| $(11,501)$ | 1,193 |
| $(2,470)$ | 264 |
| \$ $(9,031)$ | 929 |
| 67,584 | 71,952 |
| 67,584 | 72,122 |
| \$ (0.13) | \$ 0.01 |
| (0.13) | 0.01 |

## Commitments and contingencies

Stockholders' equity:
Preferred Stock at par, \$0.01 par value; 5,000 shares authorized;
no shares issued and outstanding as of March 31, 2019 and
December 31, 2018, respectively
Common Stock at par, \$0.01 par value; 300,000 shares authorized; 67,455 and 68,262 shares issued and outstanding as of March 31,
2019 and December 31, 2018, respectively
Additional paid-in capital
683

Retained earnings
Accumulated other comprehensive loss
Total stockholders' equity
Total liabilities and stockholders' equity

| $1,510,057$ | $1,508,001$ |
| :--- | :--- |
| 89,217 | 118,239 |
| $(7,279)$ | - |
| $1,592,670$ | $1,626,923$ |

## Cars.com Inc.

## Consolidated Statements of Cash Flows

## (In thousands)

(Unaudited)

## Cash flows from operating activities:

Net (loss) income
Adjustments to reconcile Net (loss) income to Net cash provided by operating activities:
Depreciation
Amortization of intangible assets
Amortization of unfavorable contracts liability
Stock-based compensation expense
Deferred income taxes
Provision for doubtful accounts
Amortization of debt issuance costs
Other, net
Changes in operating assets and liabilities
Accounts receivable
Prepaid expenses
Other current assets
Other assets
Accounts payable
Accrued compensation
Other accrued liabilities
Other noncurrent liabilities
Net cash provided by operating activities
Cash flows from investing activities:
Purchase of property and equipment
Payment for Acquisition, net
Other, net
Net cash used in investing activities
Cash flows from financing activities:
Proceeds from issuance of long-term debt
Payments of long-term debt
Stock-based compensation plans, net
Repurchases of common stock
Transactions with TEGNA, net
Net cash (used in) provided by financing activities
Net increase (decrease) in cash and cash equivalents
Cash and cash equivalents at beginning of period
Three Months Ended March 31,
2019
4,033 2,761
\$ $(9,031) \quad \$ \quad 929$

24,092
$(6,300)$
2,981
$(2,570)$
1,055
995
311317
(9) 129

12,274 3,208
1,847 (5,691)
886
$(17,208)$
$(1,027)$
643
518
$(4,075) \quad(5,148)$
14,087 13,839
$15,442 \quad(1,449)$
38,389 26,661
$(3,363) \quad(2,513)$
-
(600)
$(3,963)$
-
$(10,625)$
(743)
$(20,000)$
(181)
$(31,549) \quad 123,758$
2,877 (9,062)
25,463 20,563

| Lasil dilu casil equivaleils di ellu ui periou | \$ | <0,340 | \$ | 11,כU |
| :---: | :---: | :---: | :---: | :---: |
| Supplemental cash flow information: |  |  |  |  |
| Cash paid for income taxes, net of refunds | \$ | 38 | \$ | 293 |
| Cash paid for interest |  |  |  |  |

## Cars.com Inc. <br> Non-GAAP Reconciliations <br> (In thousands, except per share data) <br> (Unaudited)

## Three Months Ended March 31, 20192018

## Reconciliation of Net (loss) income to Adjusted EBITDA

Net (loss) income
Interest expense, net
Income tax (benefit) expense
Depreciation and amortization
Stock-based compensation expense
Severance, transformation and other exit costs
Costs associated with the stockholder activist campaign
Transaction-related costs
Write-off of long-lived assets and other
Adjusted EBITDA*

| $\$ \quad(9,031)$ | $\$$ |
| :--- | :--- |
| 7,566 | 5,957 |
| $(2,470)$ | 264 |
| 28,125 | 23,938 |
| 3,099 | 1,600 |
| 6,453 | 507 |
| 2,695 | 3,785 |
| 2,044 | 10,107 |
| 111 | $(40)$ |
| $\$ 38,592$ | $\$ 47,047$ |

## Reconciliation of Net (loss) income to Adjusted net income

| Net (loss) income | \$ (9,031) | \$ 929 |
| :---: | :---: | :---: |
| Amortization of intangible assets | 24,092 | 21,177 |
| Stock-based compensation expense | 3,099 | 1,600 |
| Severance, transformation and other exit costs | 6,453 | 507 |
| Costs associated with the stockholder activist campaign | 2,695 | 3,785 |
| Transaction-related costs | 2,044 | 10,107 |
| Write-off of long-lived assets and other | 111 | (40) |
| Tax impact of adjustments | $(8,717)$ | $(9,605)$ |
| Adjusted net income* | \$ 20,746 | \$ 28,460 |
| Adjusted net income per share, diluted | \$ 0.31 | \$ 0.39 |
| Weighted-average common shares outstanding, diluted | 67,584 | 72,122 |

## Reconciliation of Net cash provided by operating activities to Free cash flow

Net cash provided by operating activities
Purchase of property and equipment
Free cash flow
\$ 38,389
$(3,363)$
\$ 35,026
\$ 26,661
$(2,513)$
\$ 24,148

* Amortization of unfavorable contracts liability is not adjusted out of Adjusted EBITDA or Adjusted net income.


## Cars.com Inc. <br> Supplemental Information <br> (In thousands) <br> (Unaudited)

Expense category for the Three Months Ended March 31, 2019:

|  | As Reported | Adjustments (1) | Stock-Based <br> Compensation | As Adjusted |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Cost of revenues and operations | $\$ 25,579$ | $\$$ | - | $\$$ | $(67)$ | $\$$ |
| Product and technology | $\$ 17,863$ | - | $(763)$ | 25,512 |  |  |
| Marketing and sales | 60,343 | - | $(445)$ | 17,100 |  |  |


| General and administrative | 23,888 | $(11,303)$ | $(1,824)$ | 10,761 |
| :--- | :--- | :--- | :--- | :--- |
| Affiliate revenue share | 2,454 | - | - | 2,454 |
| Depreciation and amortization | 28,125 | - | - | 28,125 |
| Total operating expenses | $\$ 158,252$ | $\$$ | $(11,303)$ | $\$$ |
| $(3,099)$ | $\$$ | 143,850 |  |  |

${ }^{(1)}$ Includes severance, transformation and other exit costs, costs associated with the stockholder activist campaign, transaction-related costs, write-off of long-lived assets and other.

## Expense category for the Three Months Ended March 31, 2018:

|  | As Reported | Adjustments | (1) | Stock-Based <br> Compensation | As Adjusted |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |

${ }^{(1)}$ Includes transaction-related costs, costs associated with the stockholder activist campaign, severance, transformation and other exit costs, write-off of long-lived assets and other.

SOURCE Cars.com Inc.
https://investor.cars.com/2019-05-10-Cars-com-Reports-First-Quarter-2019-Results

